CHEF ANN FOUNDATION
FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2016
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INDEPENDENT AUDITORS’ REPORT

Board of Directors
Chef Ann Foundation
Boulder, Colorado

We have audited the accompanying financial statements of the Chef Ann Foundation ("the Organization"), a nonprofit organization, which comprise the statement of financial position as of December 31, 2016 and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Chef Ann Foundation as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

JOHNSON KIGHTLINGER & COMPANY
March 15, 2017
# Statement of Financial Position

**December 31, 2016**

## Assets

**Current Assets**
- Cash and cash equivalents: $711,214
- Contributions receivable (Note 2): 823,330
- Prepaid expenses and other: 2,705

Total current assets: 1,537,249

**Property and Equipment, Net** (Note 1)

- 490

**Noncurrent Assets**
- Deposit: 2,300

**Total Assets**

- $1,540,039

## Liabilities and Net Assets

**Current Liabilities**
- Accounts payable: $169,547
- Grants payable: 50,000
- Other accrued liabilities: 642
- Bank line of credit (Note 3): 55,722

Total current liabilities: 275,911

**Net Assets**
- Unrestricted: (6,626)
- Temporarily restricted (Note 4): 1,270,754

Total net assets: 1,264,128

**Total Liabilities and Net Assets**

- $1,540,039
### CHEF ANN FOUNDATION

#### STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2016

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE AND SUPPORT</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants and contributions</td>
<td>$ 307,014</td>
<td>$ 2,895,375</td>
<td>$ 3,202,389</td>
</tr>
<tr>
<td>Interest</td>
<td>381</td>
<td>-</td>
<td>381</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>307,395</td>
<td>2,895,375</td>
<td>3,202,770</td>
</tr>
<tr>
<td><strong>Net assets released from restrictions</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Satisfaction of purpose restrictions</td>
<td>2,051,039</td>
<td>(2,051,039)</td>
<td>-</td>
</tr>
<tr>
<td>Expiration of time restrictions</td>
<td>113,003</td>
<td>(113,003)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total net assets released from restrictions</strong></td>
<td>2,164,042</td>
<td>(2,164,042)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total revenue and support</strong></td>
<td>2,471,437</td>
<td>731,333</td>
<td>3,202,770</td>
</tr>
<tr>
<td><strong>EXPENSES AND LOSSES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>2,155,412</td>
<td>-</td>
<td>2,155,412</td>
</tr>
<tr>
<td>Management and general</td>
<td>181,554</td>
<td>-</td>
<td>181,554</td>
</tr>
<tr>
<td>Fund raising</td>
<td>45,163</td>
<td>-</td>
<td>45,163</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>2,382,129</td>
<td>-</td>
<td>2,382,129</td>
</tr>
<tr>
<td><strong>CHANGE IN NET ASSETS</strong></td>
<td>89,308</td>
<td>731,333</td>
<td>820,641</td>
</tr>
<tr>
<td><strong>NET ASSETS - BEGINNING OF YEAR</strong></td>
<td>(95,934)</td>
<td>539,421</td>
<td>443,487</td>
</tr>
<tr>
<td><strong>NET ASSETS - END OF YEAR</strong></td>
<td>$(6,626)</td>
<td>$1,270,754</td>
<td>$1,264,128</td>
</tr>
</tbody>
</table>

See Notes to Financial Statements

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### CHEF ANN FOUNDATION
### STATEMENT OF FUNCTIONAL EXPENSES
### FOR THE YEAR ENDED DECEMBER 31, 2016

<table>
<thead>
<tr>
<th></th>
<th>Program Services</th>
<th>Management and General</th>
<th>Fundraising &amp; Development</th>
<th>Total Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$201,393</td>
<td>$58,788</td>
<td>$32,066</td>
<td>$292,247</td>
</tr>
<tr>
<td>Payroll taxes and benefits</td>
<td>15,619</td>
<td>9,146</td>
<td>4,988</td>
<td>29,753</td>
</tr>
<tr>
<td>Legal and accounting fees</td>
<td>25,221</td>
<td>37,000</td>
<td>-</td>
<td>62,221</td>
</tr>
<tr>
<td>Outside services and contract labor</td>
<td>324,844</td>
<td>23,877</td>
<td>6,151</td>
<td>354,872</td>
</tr>
<tr>
<td>Salad bars</td>
<td>1,183,292</td>
<td>-</td>
<td>-</td>
<td>1,183,292</td>
</tr>
<tr>
<td>Grants</td>
<td>322,196</td>
<td>-</td>
<td>-</td>
<td>322,196</td>
</tr>
<tr>
<td>Rent</td>
<td>9,840</td>
<td>7,160</td>
<td>-</td>
<td>17,000</td>
</tr>
<tr>
<td>Interest</td>
<td>-</td>
<td>3,444</td>
<td>-</td>
<td>3,444</td>
</tr>
<tr>
<td>Office expense</td>
<td>18,835</td>
<td>20,657</td>
<td>376</td>
<td>39,868</td>
</tr>
<tr>
<td>Travel</td>
<td>54,172</td>
<td>21,237</td>
<td>-</td>
<td>75,409</td>
</tr>
<tr>
<td>Other fundraising</td>
<td>-</td>
<td>-</td>
<td>1,582</td>
<td>1,582</td>
</tr>
<tr>
<td>Depreciation</td>
<td>-</td>
<td>245</td>
<td>-</td>
<td>245</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$2,155,412</strong></td>
<td><strong>$181,554</strong></td>
<td><strong>$45,163</strong></td>
<td><strong>$2,382,129</strong></td>
</tr>
</tbody>
</table>

See Notes to Financial Statements
CHEF ANN FOUNDATION
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2016

CASH FLOWS FROM OPERATING ACTIVITIES
Change in net assets $ 820,641
Adjustments to reconcile change in net assets to cash provided by operating activities:
   Depreciation expense 245
Changes in operating assets and liabilities:
   Receivables (483,075)
   Prepaid expenses and other assets (3,500)
   Accounts payable and accrued liabilities (369,062)
Net cash from operating activities (34,751)

CASH FLOWS FROM FINANCING ACTIVITIES
Net change in bank line of credit (47,248)

NET CHANGE IN CASH AND CASH EQUIVALENTS (81,999)

CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR 793,213
CASH AND CASH EQUIVALENTS - END OF YEAR $ 711,214

SUPPLEMENTAL CASH FLOW INFORMATION
   Interest paid $ 3,444

See Notes to Financial Statements
NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization
The Chef Ann Foundation was originally formed in 2009 under the name Food Family Farming Foundation and the name was changed in 2014 to Chef Ann Foundation (CAF). It was formed to provide school communities with the tools, training, resources and funding that enables them to create healthier food and redefine lunchroom environments. Their vision was to create an organization that helps schools take actions so that every child has daily access to fresh, healthy food. CAF carries out that vision by actively supporting school districts nationwide through grant programs and by provide tried and tested tools for school food change.

Use of Estimates in the Preparation of Financial Statements
The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

Basis of Presentation and Accounting
The Organization reports information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted. The Organization had no permanently restricted net assets as of December 31, 2016.

Cash and Cash Equivalents
The Organization considers money market funds and all highly liquid debt and equity instruments purchased with maturities of three months or less to be cash equivalents.

Grants and Contributions Receivable
Contributions receivable consists of promises to give and are recognized as revenue in the period received. Contributions to be received after one year are discounted using present value of future cash flows. Amortization of discounts is recorded as additional contribution revenue. An allowance for uncollectible contributions receivable is provided based upon management’s judgment including such factors as prior collection history.

Property and Equipment
Property and equipment consists of office equipment of $2,015 and is stated at cost if purchased and at estimated fair value if donated. Depreciation is computed using the straight-line method over 5 years with accumulated depreciation of $1,525 at December 31, 2016. The Organization capitalizes property and equipment additions greater than $500.

Revenue Recognition
Grants, contributions and unconditional promises to give are recognized in the period received. Special purpose contributions are accounted for as an increase in temporarily restricted net assets and are to be only used for the purpose, or the period, specifically designated by the donor. When a purpose restriction is accomplished or a time restriction has lapsed, temporarily restricted net assets are reclassified to unrestricted net assets and reported as net assets released from restriction. The Organization treats all restricted contributions as increases to restricted net assets, even if the restrictions are fulfilled in the same reporting period.

Concentrations of Credit Risk
Financial instruments, which potentially subject the Organization to concentrations of credit risk, consist of cash and contributions receivable. The Organization maintains cash balances at high-quality financial institutions where the funds are insured by the Federal Deposit Insurance Corporation. To date, the Organization’s credit losses have been insignificant.
NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Donated Services
Donated services are reported as contributions when the services (a) create or enhance nonfinancial assets or (b) would be purchased if they require specialized skills and are provided by individuals possessing those skills. Donated materials, if significant, are reported as contributions at fair market value.

Income Taxes
The Organization is a not-for-profit organization and is generally exempt from income taxes under section 501(c)(3) of the Internal Revenue Code (IRC). The Organization has taken no tax positions it believes are unlikely to be upheld, or that might jeopardize its tax-exempt status, if examined by taxing authorities with full knowledge of all relevant information.

Should its tax-exempt status be challenged in the future, all years since inception could be subject to review by the IRS. The Organization’s federal information returns (Forms 990) for 2013, 2014, and 2015 and are subject to examination by the IRS, generally for three years after they were filed.

Expense Allocation
The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and in the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Subsequent Events Evaluation
Management has evaluated subsequent events through March 15, 2017, the date the financial statements were available to be issued.

NOTE 2 – CONTRIBUTIONS RECEIVABLE (PROMISES TO GIVE)

The Organization had unconditional promises to give from donors of $823,330 as of December 31, 2016. The unconditional promises were recorded as increases to temporarily restricted net assets and are receivable within one year therefore no discount was applied. Management believes all promises to give will be collected; therefore, no allowance for doubtful accounts is necessary.

NOTE 3 – BANK LINE OF CREDIT

The Organization has a $150,000 revolving line of credit with a commercial bank. Borrowings under the line of credit bear interest at a floating rate plus 1.75%, or the Floor Rate of 5%, whichever is higher (5.25% at December, 2016). The line is unsecured and expires January, 2017. The Organization had an outstanding balance of $55,722 at December 31, 2016. The line of credit is in the process of being renewed for the upcoming year.
NOTE 4 – TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following at December 31:

<table>
<thead>
<tr>
<th>Restrictions</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purpose restrictions</td>
<td>$ 447,424</td>
</tr>
<tr>
<td>Time - pledge collections</td>
<td>823,330</td>
</tr>
<tr>
<td></td>
<td>$1,270,754</td>
</tr>
</tbody>
</table>

Contributions restricted by donors to specific programs are initially reported as temporarily restricted net assets. These restrictions are not released until the funds are spent on the specific programs stipulated by the donor.

Promises to give create temporarily restricted net assets because the funds are restricted for use in the year they are actually received from the donor. When the Organization collects on these promises, the restriction is released, unless the donor has specified a program restriction.

Some donors make contributions that are restricted for use in a specific time period, typically the next calendar year. They are initially reported as temporarily restricted net assets. When the funds are spent in the stipulated time period, the restriction is released.

NOTE 5 – MAJOR DONORS

72% of support revenue was from three donors and 79% of support receivables were from two of these donors in 2016.

NOTE 6 – RELATED PARTY

The Organization engaged two companies owned by officers of the Organization to provide accounting and consulting services. Total fees from these companies totaled $148,259 in 2016.